

Minutes

Oldham Leadership Board 13 September 2018, 10 am until 12 noon

Lees Suite, Civic Centre Oldham

Present:

| Present: | | |
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| | Cllr Sean Fielding | Leader, Oldham Council (Chair) |
| | Dr Carolyn Wilkins OBE | Chief Executive, Oldham Council |
| | Dr Majid Hussain | Oldham CCG |
| | Cllr Zahid Chauhan | Cabinet Member for Health and Social Care |
| | Cllr Jenny Harrison | Chair of the Health and Wellbeing Board |
| | Vinny Roche | Chief Executive, First Choice Homes |
| | Stuart Lockwood | Oldham Community Leisure |
| | Rebekah Sutcliffe | Strategic Director for Reform, Oldham Council |
| | CS Neil Evan | Greater Manchester Police |
| | Supt Danny Inglis | Greater Manchester Police |
| | Dave Benstead | Chair of the Economy and Skills Board |
| | Jeremy Broadbent | Business Leader |
| | Liz Windsor-Welsh | Chief Executive, Action Together |
| | Maria Albuquera-Neal | Community Rehab Company |
| | Katrina Stephens | Joint Acting Director for Public Health |
| | Viv Robinson | Job Centre Plus |
| | Roger Frith | Regeneration and Development, Oldham |
| | | Council |
| | Vicky Sugars | Strategy, Partnerships and Policy, Oldham |
| | | Council |
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| | Also in attendance | |
| | Victoria Bettany and | Centre for Local Economic Strategies |
| | Matthew Todd | |
| Apologies: | Cllr Abdul Jabbar | Deputy Leader, Oldham Council |
| | Jayne Clarke | Principal, Oldham Sixth Form College |
| | Donna McLoughlin | Alliance Director, Oldham Cares |
| | Jon Aspinall | Greater Manchester Fire & Rescue Service |
| | Alun Francis | Principal, Oldham College |
| | Helen Lockwood | Executive Director for Economy, Skills and |
| | | Neighbourhoods |
| | Dr John Patterson | Chief Clinical Officer, Oldham CCG |
| | Jack Sharp | Pennine Acute NHS Hospital Trust |
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| 1 | Welcome, Minutes and matters arising from meeting on 12 June 2018 |
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| | The Minutes from the meeting held on 12 June 2018 were approved. |
| | AGREED/ACTION: 1. The Minutes from the meeting on 12 June 2018 were approved as a correct record of proceedings |
| 2 | Local wealth building/anchors with the Centre for Local Economic Strategies |
| | Victoria Bettany and Matthew Todd from the Centre for Local Economic Strategies presented the Oldham wealth building work to date including progress made with Oldham Council and other anchors including Oldham College, Oldham Community Leisure and Oldham Royal. |
| | Board members made the following key points:- That it would be difficult for Oldham to apply the same Social Value weighting as Manchester |
| | That a sliding Social Value weighting should be applied – depending on the nature of the contract – built on an understanding of which sectors can do more That the effort and commitment to contract management was required to make this happen |
| | That 'influencable' spend will look at catering and physical development contracts as these were both areas where an impact can be made |
| | That breaking contracts into smaller lots should be encouraged as part of the strategy/approach That future ICO contracts need to be within seens |
| | That future ICO contracts need to be within scope There is a gap in understanding why Oldham businesses are not in a position to bid and more work is required to link business development to Social Value The People's Procurement needs to be supported with an acknowledgement that contracts are not always the solution in creating Social Value, particularly with the |
| | VCFSE sector That investment in a 'social innovation fund' needs to be part of the Social value Framework |
| | That OCL will consider health and wellbeing outcomes as core to their Social Value commissioning |
| | That Oldham College will consider the impact that their courses have upon with wider Social Value of the borough |
| | That it would be useful to compare us with Rochdale and Preston models as more like for like, rather than just Manchester |
| | That the work underplays the workforce element on anchors institutions and we need to do more work to look at employment opportunities for our most deprived areas as a Partnership |
| | That the role of private sector anchors needs to be explored as next steps for the |



| | local wealth building work | | |
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| | That the Board needed to develop some high level outcomes and metrics it | | |
| | wanted to achieve for this area of work | | |
| | • That a task and finish group be developed to come up with these metrics and an | | |
| | agreed plan to take this forward | | |
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| | AGREED/ACTION: | | |
| | 1. That the key points above be fed back into the plans for local wealth building | | |
| | 2. That a task and finish group be formed to agree the outcomes and metrics | | |
| | (and wider Oldham Model metrics)3. That outcomes and measures for this piece of work be agreed at the | | |
| | November Board | | |
| | 4. That the College, OCL and Royal Oldham report back on their anchors work | | |
| | at future Board meeting | | |
| | 5. That workforce and anchors be added to the Forward Plan. | | |
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| 3 | Review and reset of the Oldham Leadership Board and wider governance | | |
| | arrangements | | |
| | Cllr Sean Fielding, Leader of the Council (Chair) opened up the discussion on the review | | |
| | and rest of the Oldham Leadership Board and wider governance arrangements. | | |
| | and rest of the oldinam Leadership board and wider governance analigements. | | |
| | In short, the Board agreed with the recommendations for the reset and refocus, as | | |
| | outlined in the paper and the following key issues points were raised:- | | |
| | • That the refocus of the Health and Wellbeing Board (HWBB) around the JSNA will | | |
| | help more firmly distinguish the difference between the HWBB Board and the | | |
| | Oldham Leadership Board. | | |
| | That we should focus on a doing a small number of things really well and our | | |
| | priorities as a Reform Board | | |
| | That the Board should ensure that the Oldham Plan is being delivered and | | |
| | develop a small core suite of measures to hold ourselves to account | | |
| | That we also need an opportunity to test new ideas through the Board | | |
| | That we also need an opportantly to toot new labab an ough the Board | | |
| | AGREED/ACTION | | |
| | 1. To continue as an Oldham Leadership Board but improve the function and form of | | |
| | its operation | | |
| | 2. To hold focussed two meetings a year on each part of the Oldham Model | | |
| | (connected to GMCA priorities) | | |
| | 3. To review the membership and invite any additional key people to specific | | |
| | Oldham Model meetings | | |
| | 4. To ask each participating organisation/forum and each Partnership Board to | | |
| | submit a maximum of 3 priorities (that contribute to the Oldham Model and GM | | |
| | Strategy) that will help form the 12 month Forward Plan for the Board | | |
| | 5. To agree a small number of measures to hold ourselves to account against each | | |
| | part of the Oldham Model at the November meeting | | |
| | 6. Disestablish the Co-operatives and Neighbourhoods Commissioning Cluster | | |
| | 7. Appoint elected representatives to the multi-agency delivery groups for Thriving | | |
| | Communities and Place Based Integration | | |
| | 8. Take proposals to the Health and Wellbeing Board to develop a Forward Plan for | | |



| | the next 12 months that is focused on the chapters of the JSNA. | |
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| 4 | In their shoes and the daily mile | |
| | Rebekah Sutcliffe, Strategic Director of Reform, outlined proposals for the 'in their shoes' initiative where all Board members will be invited to spend half a day with a community, voluntary or faith organisation in the borough during the month of October. | |
| | Board members welcomed the opportunity and were asked to provide their availability. | |
| | The Board were also asked to support the 'daily mile' within their workplaces over the coming months. Suggestions were made to combine this with Maggie's Cultural Crawl and developing a Community Mile with local leaders. | |
| | A member of the Board also mentioned the Council's ambitions to become plastic free and invited Partners to join this ambition. | |
| | AGREED/ACTION 1. That Board members sign up to 'in their shoes' initiative and get in contact with their availability | |
| | 2. That Board members sign up to the 'daily mile' in their workplaces | |
| | 3. That Action Together take forward a Community Mile with local leaders | |
| | 4. That Board members promote these within their organisations and | |
| | generate social media activity | |
| | 5. That a note on becoming 'plastic free' be circulated to the Board | |
| 5 | System conditions | |
| | Supt Danny Inglis, Greater Manchester Police, highlighted an issue from the Holts and Lees hub that requires the Board's help and expertise in unblocking. | |
| | It was agreed that the Board would work together to unblock the issue which was symbolic of our ambitions as a Partnership and that a variety of different powers would be | |
| | AGREED/ACTION | |
| | 1. That the Roger Frith, Oldham Council take the appropriate action to use all | |
| | powers to get the private landlord to the table | |
| | 2. That Roger works with Danny and Vinny to progress | |
| | 3. That FCHO would be willing to purchase the land if a resolution is made | |
| | 4. That progress be monitored by the Board | |
| 6 | Date and time for next meeting | |
| | 15 November 2018 | |
| | 10:00 - 12:00 | |



| | Crompton Suite, Civic Centre |
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| | Note: Calendar if Meetings for 2019 to be circulated shortly |